

## School Improvement Bond Update Bond Accountability Committee Meeting October 30, 2019

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Agenda

- Welcome & Introductions 5:3
  Public Comments 5:3
  Balanced Scorecard 5:4
- Program Update
- Special Presentation: Lincoln
- Special Presentation: Benson
- Project Updates
- Questions
- Wrap-Up and Adjourn

5:30 pm

- 5:35 5:45 pm
- 5:45 6:15 pm
- 6:15 6:30 pm
- 6:30 7:00 pm
- 7:00 7:30 pm
- 7:30 8:15 pm
- 8:15 8:30 pm





## Public Comment





### **Balanced Scorecard - Overall**

Narrative Comments:           1. Madison GMP Amendment has been executed. Construction is underway, with demolition in full swing and underground utility installation starting.           2. Planning and communication is underway for 2020 Health and Safety consolidated projects. Design is in progress for 2020 fire alarm upgrades.	Color Key Good Concerns Difficulty	Perspective Perform Budget Schedule Stakeholders Equity Average
<ol><li>Lincoln has completed 50% Construction Documents and is on path to budget. EWA-1 is expected in early November. GMP proposal is targeted for late February.</li></ol>	Active Projects	
<ol> <li>Kellogg construction is underway. Slabs/footings are being poured and steel will be delivered end of month. Concrete walls for gym/performing art spaces will be tilted soon.</li> <li>Grant HS opened on time in fall 2019.</li> <li>Total program resources is approximately \$1.4B, with \$695M spent to date.</li> </ol> Overall Project Performance	Grant HS Roosevelt HS Franklin HS Faubion K8 Kellogg Kellogg Benson HS Benson HS Health & Safety	
Perspective Current / Final Budget		
Perspective Current / Final Schedule		
Perspective Cumulative Equity		

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SCHOOL BUILDING IMPROVEMENT BOND

## **Balanced Scorecard - Budget**

Narrative Comments:           1. Grant HS Modernization costs are forecasted on current budget.           2. Kellogg is under contract and forecasted to be on-budget.           3. Madison GMP Amendment was approved by BOE at \$4.1M over budget. Project moving forward utilizing project contingency funds to address budget gap. Risk mastrategies are in place to support reducing budget gap.		Color Key Good Concerns Difficulty Concerns Difficulty
<ol> <li>Lincoln 50% CD estimates are tracking within budget.</li> <li>Benson has made significant efforts to reduce 100% schematic design cost and</li> </ol>	in too bin n	Active Projects
on the path to budget. Design Phase Approval is in progress.		Grant HS Roosevelt HS Franklin HS Kellogg Kellogg Benson HS Health & Safety
Strategic Performance Measures Performan	nce Targets	
Objective A Project Budget and Scope Aligned         1         Initial Project Budget and Scope Identified 2         Green > 10% Project Vellow 0% - 10% Project 0           2         Master Plan Budget and Scope Aligned         Red < 0% Project 0	Project Contingency	
Objective B Planning &         3         Schematic Design Budget and Scope Aligned         Green > 10% Projection           Design Costs within Budget         4         Design Dev Budget and Scope Aligned         Yellow 0% - 10% Project 0           5         Construct Docs Budget and Scope Aligned         Red < 0% Project 0	Project Contingency	
Red < 0% Project (	Project Contingency Contingency	
7 Project Budget and Scope Aligned at 50% Green > 5% Project Yellow 0% - 5% Pr Red < 0% Project (	oject Contingency	
Objective D Project within 8 Current Project Budget Within Budgeted A Budget	mount	

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## **Budget Update:**

Combined Project Cost Summary Report for Capital Improvem	ent Bond Program					Report Run Date:	10.01.2019
Project Name	Original Budget	Approved Budget Changes	Current Budget	Current Commitments	Estimate At Completion	Variance	Actuals Approved
2012 Bond							
Franklin HS Modernization	81,585,655	31,899,040	113,484,695	113,391,196	113,484,695		112,333,439
Multiple Sites - Teen Parent-Playgrounds - 4833 - FY19		170,000 2	170,000	160,130	170,000		250
Grant HS Modernization	88,336,829	70,457,431 3	158,794,260	158,103,368	158,794,260		150,551,500
Grant - GHS Grant Bowl Improvements - 4919 - FY19	-	250,000 4	250,000	132,970	250,000		
Roosevelt HS Modernization	68,418,695	33,467,919	101,886,614	100,254,680	101,886,614		98,548,548
Roosevelt - Modulars-relocated and store - 4435 - FY17	-	186,749	186,749	186,749	186,749	-	186,749
Faubion Add-Ons - 4918 - DA004 - FY19	-	125,000	125,000	118,271	125,000		105,023
Faubion Replacement	27,035,537	22,875,014	49,910,551	49,703,543	49,910,551		49,697,026
Improvement Project 2013	9,467,471	2,495,668	11,963,139	11,963,139	11,963,139		11,963,139
Improvement Project 2014	13,620,121	4,191,667	17,811,788	17,811,788	17,811,788		17,811,788
Improvement Project 2015	13,521,066	102,076	13,623,142	13,497,438	13,497,438	(125,704)	13,497,438
Improvement Project 2015 - Maplewood		1,518,698	1,518,698	1,518,698	1,518,698		1,518,698
Improvement Project 2015 - SCI	-	2,057,687	2,057,687	2,057,686	2,057,686	(1)	2,057,685
Improvement Project 2016	15,274,437	1,386,346	16,660,783	16,468,882	16,468,977	(191,806)	16,405,180
GROUP 3 (IP 2017)	6,796,707	15,356,629	22,153,336	21,984,946	22,153,336		21,448,143
Improvement Project 2018	9,062,119	(9,052,119) 16	-		-	-	-
Improvement Project 2019	-	- 17			-		
Master Planning - Benson HS	191,667	206,975	398,642	398,642	398,642		398,642
Master Planning - Cleveland HS	191,667	(191,667) 19	-		-		-
Master Planning - Jefferson HS	191,667	(191,667) 20	-		-	-	-
Master Planning - Lincoln HS	191,667	165,427 21	357,094	357,094	357,094	-	357,094
Master Planning - Madison HS	191,667	132,413 22	324,080	324,070	324,070	(9)	324,070
Master Planning - Wilson HS	191,667	(191,667) 25			-	-	
Marshall Swing Site - Bond 2012	-	4,070,103 24	4,070,103	4,070,103	4,070,103		4,070,103
Tubman Swing Site - Bond 2012		1,164,776 25	1,164,776	1,164,776	1,164,776		1,164,776
Swing Sites & Transportation	9,550,000	(9,550,000) 26	-	-	-		-
Educational Specification	-	275,168 27	275,168	275,168	275,168		275,168
Debt Repayment	45,000,000		45,000,000	45,000,000	45,000,000		45,000,000
2012 Bond Program	93,181,361	(56,391,185) 28	36,790,175	31,343,273	32,635,332	(4,154,844)	25,670,799
	482,000,000	116,976,480	598,976,480	590,286,611	594,504,116	(4,472,364)	573,385,259
Additional Funding Resource (If/When Needed)	-	10,000,000	10,000,000		-	(10,000,000)	-
	482,000,000	126,976,480	608,976,480	590,286,611	594,504,116	(14,472,364)	573,385,259

\* In February 2017 OSM was directed to proceed with design and construction of Grant HS under the direction an additional \$10M would be made available to OSM if/when needed.



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## **Budget Update:**

Madison HS Modernization	187,000,000	55,500,000 31	242,500,000	17,364,206	242,500,000	-	9,614,549
	146,000,000	55,502,500 32	201,502,500	183,826,715	201,502,500		23,963,270
	580,000,000	2,505,000	582,505,000	280,979,730	861,530,500	279,025,500	46,804,406
Benson HS Modernization: Pre-Design - Pre-Bond		561,725 23	561,725	561,725	561,725		561,725
Kellogg Replacement: Pre-Design - Pre-Bond		385,873 34	385,873	385,873	385,873		385,873
Lincoln HS Modernization: Pre-Design - Pre-Bond		378,557 35	378,557	378,557	378,557		378,557
Madison HS Modernization: Pre-Design - Pre-Bond	-	274,297 🎽	274,297	274,297	274,297	-	274,297
Cleveland H5 Modernization-Pre-Design - Pre-Bond - 4964 - FY19		128,500 37	128,500	128,400	128,500		
Jefferson HS Modernization-Pre-Design - Pre-Bond - 4965 - FY19		128,500 - 20	128,500	128,000	128,500		-
Wilson HS Modernization-Pre Design - Pre-Bond - 4966 - FY19		128,500 39	128,500	128,400	128,500		-
2017 Bond Program: Pre-Design - Pre-Bond		81,323 40	81,323	81,323	81,323		81,323
2017 Bond Program	210,000,000	(87,665,373) 41	122,334,627	31,130,496	100,089,589	(22,245,038)	12,518,924
	210,000,000	(85,598,098)	124,401,902	33,197,071	102,156,864	(22,245,038)	14,200,699
Chapman - Re-Roof and Fire Sprinkler System Installation		2,842,000	2,842,000	574,266	2,842,000		365,013
GROUP 2 - Fire Alarm / Sprinkler		8,533,136	8,533,136	4,125,881	8,533,136		1,908,939
GROUP 4 - ASBESTOS		3,033,661	3,033,661	1,486,081	3,033,661		1,401,120
Harrison Park - Copy Room-Abate Asbestos Tile - 4664 - FY18		10,185	10,185	10,185	10,185		10,185
Harrison Park - K Classrooms-Abate Asbestos from floor tiles		24,009 **	24,009	24,009	24,009		24,009
Hayhurst - SRGP-Bond - 5028 - FY19		4,423,500 47	4,423,500	3,766,662	4,423,500		1,751,250
Hasfard - Wood Shop Floor-Asbestas - 4573 - FY18		41,523 40	41,523	41,523	41,523		41,523
Jackson - Health & Safety Improvements-Bond - 5030 - FY19		6,521,000	6,521,000	5,907,602	6,521,000		2,856,293
Jefferson - Camera-Pull Stations - 4528 - FY17		30,859	30,859	30,859	30,859		30,859
Jefferson - Fire Sprinkler Upgrades-Bond - 5053 - FY19		1,147,966 51	1,147,966	1,118,416	1,147,966		976,361
Lee - Roof Repair - 4497 - FY18		97,000	97,000	97,000	97,000		97,000
Lent - Radon Mitigation - 4344 - FY17		59,512 58	59,512	59,512	59,512		59,512
Multi-2018-4675-Bond-Security-PKG1 FY18-19		3,062,749 54	3,062,749	1,805,678	3,062,749		247,356
Multi-2018-5025-Bond-Security-PKG2-FY19		2,962,599	2,962,599	1,841,526	2,962,599		97,696
Multi-2018-5026-Bond-Security-PKG3-FY19		2,962,600 56	2,962,600	26,152	2,962,600		1,862
Multiple Site - Lead Paint Remediation		-		-	-		-
Multiple Sites - 2018-2019 Middle School Conversions - 4586-FY18		32,540,735	32,540,735	32,003,657	32,540,735		31,798,847
Multiple Sites - Asbestos Bond Projects-2018-19 - 4923 - FY19		1,400,000	1,400,000	1,380,619	1,400,000		1,074,116
Multiple Sites - Asbestos Bond Projects-2019-20 - 4924 - FY20		-	-	-	-		-
Multiple Sites - Asbestos Bond Projects-2020-21 - 4925 - FY21							-
Multiple Sites - Day CPM Management Services - 4610 - FY18		1,977,243 50	1,977,243	1,975,804	1,977,243		1,404,237
Multiple Sites - Fire Alarm Equipment Purchase - FY15/16/17/18 - X0114		507,151 60	507,151	383,606	507,151		383,605
Multiple Sites - Floor Replacement-Bond Compensible - 4565 - FY18		124,841 61	124,841	124,841	124,841		124,841
Multiple Sites - Health & Safety Group 1 Design - 5153 - FY20		919,568	919,568	780,971	919,568		-
Multiple Sites - Health & Safety Group 2 Design - 5154 - FY20		1,137,400	1,137,400	969,000	1,137,400		
Multiple Sites - Lead in Water Repairs - 4517 - FY17		7,129,460	7,129,460	2,471,633	7,129,460		1,980,069
Multiple Sites - Lead Paint Abatement - BOND		10,050,000	10,050,000	44,303	10,050,000		27,268
Multiple Sites - Lead Paint Abatement - Emergency Declaration		1,273,500	1,273,500	1,273,500	1,273,500		1,273,500
Multiple Sites - Lead Paint Abatement - Fund 423 - 4493 - FY17		577,003 67	577,003	577,003	577,003		577,003
Multiple Sites - Radon Mitigation - 4609 - FY18		113,354 68	113,354	113,354	113,354		113,354
Rigler - Health & Safety Improvements-Bond - 5029 - FY19		8,158,000	8,158,000	7,498,310	8,158,000		4,924,751
Sitton - Health & Safety Improvements-Bond - 5027 - FY19	-	7,433,000	7,433,000	6,788,924	7,433,000		6,306,957
Tubman - Roof Repairs- 4584 - OSM - FY18	-	11,740 71	11,740	9,980	11,740		9,980
Woodstock - Hallway-Abate and replace floor tiles - 4738 - FY18	-	8,614 72	8,614	8,614	8,614		8,614
		109,113,908	109,113,908	77,319,471	109,113,908		59,876,122
	790,000,000	26,020,810 142,997,291 ***	816,020,810 1,414,997,290 ***	391,496,272	1,072,801,272	256,780,462	120,881,227 694,266,485

\*\*\* Totals exclude additional \$10M for 2012 bond (footnoted above)





## **Budget Update:**

2012	Program	Costs	Summary
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						10.01.2019
	Original Budget	Approved Budget	Current Budget	Estimate At	Forecasted	Actuals Approved
	Original budget	Changes	current buuget	Completion	Over/(Under)	Actuals Approved
Bond Management	15,117,563	11,626,560 <sup>1</sup>	26,744,123	21,971,358	(4,772,765)	21,260,780
Bond Issuance Costs	3,000,000	(921,346) <sup>2</sup>	2,078,654	2,056,501	(22,153)	2,067,450
PBOT IGA	5,000,000		5,000,000	5,000,000	-	-
OCIP	-	2,857,473 3	2,857,473	2,857,473	-	2,342,568
Escalation	45,000,000	(45,000,000) 4				
Fund 424	-	0 5				
Bond Premium	-	- 6	-	-	-	-
Contingency - OSM	5,063,798	(4,953,872) 7	109,926	750,000	640,074	-
Contingency - BOE Reserves	20,000,000	(20,000,000) 8	-			
Additional Criteria Financing (FHS/RHS)	-	- 9				
Future Interest Earnings	-					-
	93,181,361	(56,391,185)	36,790,175	32,635,332	(4,154,844)	25,670,799





## **Budget Update:**

#### 2017 Program Costs Summary

Original Budget         Approved Budget Changes         Current Budget         Estimate At Completion         Variance           Bond Management         40,000,000         1         1         51,920,110         52,434,825         514,715           Bond Issuance Costs         2,159,753         2,159,753         5,000,000         2,840,247           OCIP         3,000,000         3         3,000,000         5,000,000         2,000,000           Escalation         -         -         -         -         -         -           Corporate Receipts Tax (SSA)         20,000,000         (2,427,479)         4         17,572,521         17,572,521         -         -           Future Interest Earnings         -							1	0.01.2019
Bond Issuance Costs         2,159,753         2         2,159,753         5,000,000         2,840,247           OCIP         3,000,000         3         3,000,000         5,000,000         2,000,000           Escalation         -         -         -         -         -         -           Contingency - OSM         20,000,000         (2,427,479)         4         17,572,521         17,572,521         -           Bond Premium         - </th <th>Orig</th> <th>inal Budget</th> <th></th> <th></th> <th>Current Budget</th> <th></th> <th>Variance</th> <th>Actuals Approved</th>	Orig	inal Budget			Current Budget		Variance	Actuals Approved
OCIP         -         3,000,000         3         3,000,000         5,000,000         2,000,000           Escalation         - </td <td>ent</td> <td>40,000,000</td> <td>11,920,110</td> <td>1</td> <td>51,920,110</td> <td>52,434,825</td> <td>514,715</td> <td>7,470,034</td>	ent	40,000,000	11,920,110	1	51,920,110	52,434,825	514,715	7,470,034
Escalation         -        -         -         -	osts		2,159,753	2	2,159,753	5,000,000	2,840,247	2,159,753
Contingency - 0SM         20,000,000         (2,427,479)         4         17,572,521         17,572,521           Bond Premium         -         -         5         -         -         -           Corporate Receipts Tax (SSA)         -         -         (32,000,000)         (32,000,000)           Future Interest Earnings         -         (32,000,000)         (32,000,000)         (32,000,000)           ACCESSIBILITY - UNALLOCATED BUDGET         10,000,000         (9,558,440)         6         441,560         -           ASBESTOS - UNALLOCATED BUDGET         12,000,000         (6,686,740)         7         5,313,260         -           FIRE ALARM/SPRINKLER - UNALLOCATED BUDGET         16,623,936         (12,833,349)         9         3,790,587         -           LEAD PAINT - UNALLOCATED BUDGET         11,26,125         (261,236)         11         4,643,034         -           RADON - UNALLOCATED BUDGET         50,907,949         (46,264,915)         11         4,643,034         -           SECURITY - UNALLOCATED BUDGET         50,907,949         (46,264,915)         11         4,643,034         -           SECURITY - UNALLOCATED BUDGET         50,907,949         (46,264,915)         11         4,643,034         -           WATER			3,000,000	3	3,000,000	5,000,000	2,000,000	2,889,137
Bond Premium         -        -         - <th< td=""><td></td><td></td><td>-</td><td></td><td>-</td><td>-</td><td>-</td><td>-</td></th<>			-		-	-	-	-
Corporate Receipts Tax (SSA)         4,400,000         4,400,000           Future Interest Earnings         (32,000,000)           60,000,000         14,652,384         74,552,384         52,407,346         (22,245,038)           ACCESSIBILITY - UNALLOCATED BUDGET         10,000,000         (9,558,440)         6         441,560         461,560         441,560 <th< td=""><td>iM</td><td>20,000,000</td><td>(2,427,479)</td><td>4</td><td>17,572,521</td><td>17,572,521</td><td>-</td><td>-</td></th<>	iM	20,000,000	(2,427,479)	4	17,572,521	17,572,521	-	-
Future Interest Earnings         -         (32,000,000)         (32,000,000)           ACCESSIBILITY - UNALLOCATED BUDGET         10,000,000         14,652,384         74,652,384         52,407,346         (22,245,038)           ACCESSIBILITY - UNALLOCATED BUDGET         10,000,000         (9,558,440)         6         441,560         441,560         -           ASBESTOS - UNALLOCATED BUDGET         12,000,000         (6,686,740)         7         5,313,260         5,313,260         -           FIRE ALARM/SPRINKLER - UNALLOCATED BUDGET         25,849,990         (16,123,409)         8         9,726,581         9,726,581         -           LEAD PAINT - UNALLOCATED BUDGET         16,623,936         (12,833,349)         9         3,790,587         3,790,587         -           RADON - UNALLOCATED BUDGET         1,126,125         (261,236)         10         864,889         864,889         -           ROOFS - UNALLOCATED BUDGET         5,000,000         12         -         -         -         -           SECURITY - UNALLOCATED BUDGET         5,000,000         (5,000,000)         12         -         -         -           WATER FIXTURES/PIPES - UNALLOCATED BUDGET         28,492,000         (8,867,447)         13         19,624,553         19,624,553         -		-	-	5	-	-	-	-
60,000,000         14,652,384         74,652,384         52,407,346         (22,245,038)           ACCESSIBILITY - UNALLOCATED BUDGET         10,000,000         (9,558,440)         6         441,560         441,560           ASBESTOS - UNALLOCATED BUDGET         12,000,000         (6,686,740)         7         5,313,260         5,313,260         -           FIRE ALARM/SPRINKLER - UNALLOCATED BUDGET         25,849,990         (16,123,409)         8         9,726,581         9,726,581         -           LEAD PAINT - UNALLOCATED BUDGET         16,623,936         (12,833,349)         9         3,790,587         3,790,587         -           RADON - UNALLOCATED BUDGET         11,126,125         (261,236)         10         864,889         864,889         -           ROOFS - UNALLOCATED BUDGET         50,907,949         (46,264,915)         11         4,643,034         -         -           SECURITY - UNALLOCATED BUDGET         5,000,000         (5,000,000)         12         -         -         -           WATER FIXTURES/PIPES - UNALLOCATED BUDGET         28,492,000         (8,867,447)         13         19,624,553         19,624,553         -           OSCIM GRANT - UNALLOCATED BUDGET         -         3,277,779         3,277,779         -         -	ots Tax (SSA)					4,400,000	4,400,000	
ACCESSIBILITY - UNALLOCATED BUDGET       10,000,000       (9,558,440)       6       441,560       441,560       -         ASBESTOS - UNALLOCATED BUDGET       12,000,000       (6,686,740)       7       5,313,260       5,313,260       -         FIRE ALARM/SPRINKLER - UNALLOCATED BUDGET       25,849,990       (16,123,409)       8       9,726,581       9,726,581       -         LEAD PAINT - UNALLOCATED BUDGET       16,623,936       (12,833,349)       9       3,790,587       3,790,587       -         RADON - UNALLOCATED BUDGET       11,26,125       (261,236)       10       864,889       864,889       -         ROOFS - UNALLOCATED BUDGET       50,907,949       (46,264,915)       11       4,643,034       4,643,034       -         SECURITY - UNALLOCATED BUDGET       5,000,000       (5,000,000)       12       -       -       -         WATER FIXTURES/PIPES - UNALLOCATED BUDGET       28,492,000       (8,867,447)       13       19,624,553       19,624,553       -         OSCIM GRANT - UNALLOCATED BUDGET       -       3,277,779       14       3,277,779       3,277,779       -         150,000,000       (102,317,757)       47,682,243       47,682,243       -       -       -	arnings				-	(32,000,000)	(32,000,000)	
ACCESSIBILITY - UNALLOCATED BUDGET       10,000,000       (9,536,440)       1441,560       441,560       -         ASBESTOS - UNALLOCATED BUDGET       12,000,000       (6,686,740)       7       5,313,260       -         FIRE ALARM/SPRINKLER - UNALLOCATED BUDGET       25,849,990       (16,123,409)       8       9,726,581       9,726,581       -         LEAD PAINT - UNALLOCATED BUDGET       16,623,936       (12,833,349)       9       3,790,587       3,790,587       -         RADON - UNALLOCATED BUDGET       16,623,936       (12,833,349)       9       3,790,587       3,790,587       -         RADON - UNALLOCATED BUDGET       11,126,125       (261,236)       10       864,889       864,889       -         ROOFS - UNALLOCATED BUDGET       50,907,949       (46,264,915)       11       4,643,034       4,643,034       -         SECURITY - UNALLOCATED BUDGET       5,000,000       (5,000,000)       12       -       -       -         WATER FIXTURES/PIPES - UNALLOCATED BUDGET       28,492,000       (8,867,447)       13       19,624,553       19,624,553       -         OSCIM GRANT - UNALLOCATED BUDGET       -       3,277,779       14       3,277,779       3,277,779       -         150,000,000       (102,317,757)		60,000,000	14,652,384		74,652,384	52,407,346	(22,245,038)	12,518,924
FIRE ALARM/SPRINKLER - UNALLOCATED BUDGET       25,849,990       (16,123,409)       8       9,726,581       9,726,581       -         LEAD PAINT - UNALLOCATED BUDGET       16,623,936       (12,833,349)       9       3,790,587       3,790,587       -         RADON - UNALLOCATED BUDGET       1,126,125       (261,236)       10       864,889       864,889       -         ROOFS - UNALLOCATED BUDGET       50,907,949       (46,264,915)       11       4,643,034       4,643,034       -         SECURITY - UNALLOCATED BUDGET       5,000,000       (5,000,000)       12       -       -       -         WATER FIXTURES/PIPES - UNALLOCATED BUDGET       28,492,000       (8,867,447)       13       19,624,553       19,624,553       -         OSCIM GRANT - UNALLOCATED BUDGET       -       3,277,779       14       3,277,779       3,277,779       -	JNALLOCATED BUDGET	10,000,000	(9,558,440)	6	441,560	441,560	-	-
LEAD PAINT - UNALLOCATED BUDGET         16,623,936         (12,833,349)         9         3,790,587         3,790,587         -           RADON - UNALLOCATED BUDGET         1,126,125         (261,236)         10         864,889         864,889         -           ROOFS - UNALLOCATED BUDGET         50,907,949         (46,264,915)         11         4,643,034         4,643,034         -           SECURITY - UNALLOCATED BUDGET         5,000,000         (5,000,000)         12         -         -         -           WATER FIXTURES/PIPES - UNALLOCATED BUDGET         28,492,000         (8,867,447)         13         19,624,553         19,624,553         -           OSCIM GRANT - UNALLOCATED BUDGET         -         3,277,779         14         3,277,779         3,277,779         -           150,000,000         (102,317,757)         47,682,243         47,682,243         -	LLOCATED BUDGET	12,000,000	(6,686,740)	7	5,313,260	5,313,260	-	-
LEAD PAINT - UNALLOCATED BUDGET       16,623,936       (12,833,349)       3,790,587       3,790,587       -         RADON - UNALLOCATED BUDGET       1,126,125       (261,236)       10       864,889       864,889       -         ROOFS - UNALLOCATED BUDGET       50,907,949       (46,264,915)       11       4,643,034       4,643,034       -         SECURITY - UNALLOCATED BUDGET       5,000,000       (5,000,000)       12       -       -       -         WATER FIXTURES/PIPES - UNALLOCATED BUDGET       28,492,000       (8,867,447)       13       19,624,553       19,624,553       -         OSCIM GRANT - UNALLOCATED BUDGET       -       3,277,779       14       3,277,779       3,277,779       -	INKLER - UNALLOCATED BUDGET	25,849,990	(16,123,409)	8	9,726,581	9,726,581	-	
RADON - UNALLOCATED BUDGET       1,120,125       (201,236)       864,889       864,889       -         ROOFS - UNALLOCATED BUDGET       50,907,949       (46,264,915)       11       4,643,034       4,643,034       -         SECURITY - UNALLOCATED BUDGET       5,000,000       (5,000,000)       12       -       -       -         WATER FIXTURES/PIPES - UNALLOCATED BUDGET       28,492,000       (8,867,447)       13       19,624,553       19,624,553       -         OSCIM GRANT - UNALLOCATED BUDGET       -       3,277,779       14       3,277,779       3,277,779       -	ALLOCATED BUDGET	16,623,936	(12,833,349)	9	3,790,587	3,790,587		-
KOOPS - ONALLOCATED BODGET         30,907,949         (40,204,913)         4,043,034         4,043,034         4,043,034         -           SECURITY - UNALLOCATED BUDGET         5,000,000         (5,000,000)         12         -         -         -           WATER FIXTURES/PIPES - UNALLOCATED BUDGET         28,492,000         (8,867,447)         13         19,624,553         19,624,553         -           OSCIM GRANT - UNALLOCATED BUDGET         -         3,277,779         14         3,277,779         3,277,779         -           150,000,000         (102,317,757)         47,682,243         47,682,243         -	DCATED BUDGET	1,126,125	(261,236)	10	864,889	864,889	-	-
SECONTY - ONALLOCATED BODGET         3,000,000         (5,000,000)         13         19,624,553         19,624,553         -           WATER FIXTURES/PIPES - UNALLOCATED BUDGET         28,492,000         (8,867,447)         13         19,624,553         19,624,553         -           OSCIM GRANT - UNALLOCATED BUDGET         -         3,277,779         14         3,277,779         3,277,779         -           150,000,000         (102,317,757)         47,682,243         47,682,243         -	CATED BUDGET	50,907,949	(46,264,915)	11	4,643,034	4,643,034	-	-
WATER FIXTORES/PIPES - ONALLOCATED BODGET         28,492,000         (8,867,447)         19,524,555         19,524,555         -           OSCIM GRANT - UNALLOCATED BUDGET         -         3,277,779         14         3,277,779         3,277,779         -           150,000,000         (102,317,757)         47,682,243         47,682,243         -	LOCATED BUDGET	5,000,000	(5,000,000)	12	-	-	-	-
OSCIM GRANT - UNALLOCATED BODGET         -         3,277,779         3,277,779         -           150,000,000         (102,317,757)         47,682,243         47,682,243         -	S/PIPES - UNALLOCATED BUDGET	28,492,000		13	19,624,553	19,624,553	-	-
	UNALLOCATED BUDGET		3,277,779	14	3,277,779	3,277,779	-	-
	1	50,000,000	(102,317,757)		47,682,243	47,682,243	-	-
	2	10,000,000	(87,665,373)		122,334,627	100,089,589	(22,245,038)	12,518,924



## **Balanced Scorecard - Equity**

Narrative Comments:											•	Strate	gic Obj.	Perform
<ol> <li>Overall OSM is tracking a cumulative 17.65%, down .26% since last quarter for consultants and contractors together. Current breakdown by certification type is as follows:</li> </ol>			Color Key Good Concerns Equity Perspective									A B C		
Cumulative Previous 12 Months MBE: 5.71% 8.99%				Difficulty								Ave	rage	
WBE: 8.52% 6.62%														
SDVBE: <.01% <.01% ESB: 2.47% 3.69%			_	_	_	_	_	_	_	_	_	_	_	_
N-C: 0.96% 0.34%							Act	ive Pro	ojects					
N-C = Non-Certified (counted for credit from a Certified Business that not reapply).	at "graduated" out or did									Â				
<ol><li>OSM continues to exceed the 20% apprenticeable trade hours go as last quarter).</li></ol>	oal (currently 24%, same	t HS	oosevelt HS	ranklin HS	aubion K8	66	adison HS	ncoln HS	enson HS	th & Safety				
<ol> <li>OSM met all student engagement goals in 2019. OSM is in proce summer CRLE's and internships for 2019.</li> </ol>	ss of tabulating all	Grant HS	Roos	Franl	Faub	Kellogg	Madi	Linco	Bens	Health				
Strategic Performance Measures Objectives	Performance Targets													
Objective A Meets Aspirational Certified	Green: Certified >18%													
2 Contractors - % of payments made to Certified owned	Yellow: Certified >10% Red: Certified <10%													
3 Project Overall - % of payments made to Certified owned	kea: Ceruliea < 10%													
	-													
Objective B	Green: participation >20%								ı —					
apprenticable trade 4 Contractors % of labor hours/apprenticable	Yellow: participation >10% Red: participation <10%													
		2013	2014	2015	2016	2017	2018	2019	2020					
Tier 1 - Group Activities	Green: students > 500	2013	2014	2013	2010	2011	2010	2013	2020	1				
Participation b EG: career fairs quest speakers	rellow: students > 100 Red: students < 100													
Tier 2 - 1-on-1 Short-Term Activities	Green: students > 50									1				
	Yellow: students > 20 Red: students < 20													
7 EG: internetine	Green: students > 10 Yellow: students > 5 Red: students < 5													
										-				

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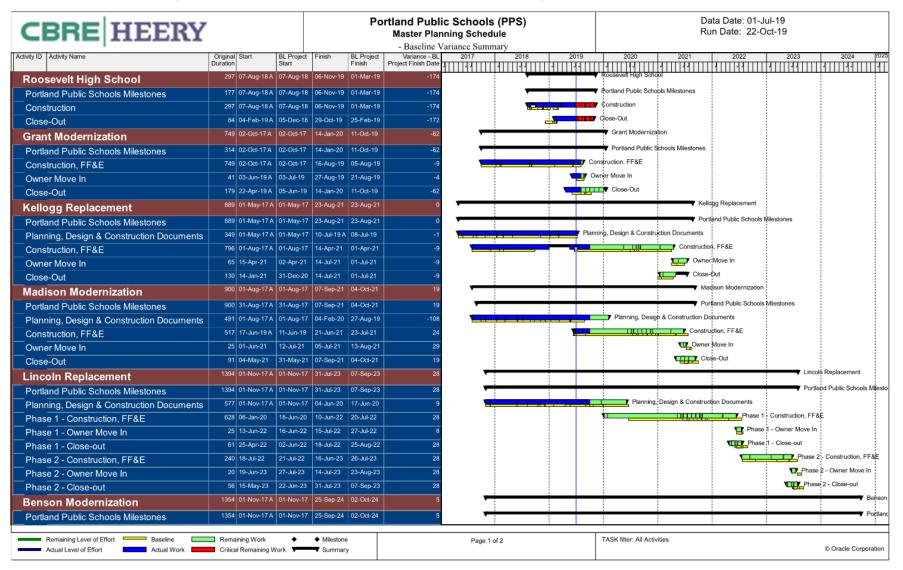


## **Balanced Scorecard - Schedule**

Narrative Comments:         1. Grant HS opened on schedule. Punchlist is 95% completed. 80% of closeout documents have been submitted and are under review.         2. Roosevelt HS tennis courts completed. Working on closeout of Phase 3.         3. Kellogg construction is underway and on schedule. PW permit expected mid to	Color Key Good Concerns Difficulty Difficulty Good A Concerns Concerns Difficulty Concerns Co
<ol> <li>Iate November.</li> <li>Madison HS structural permit was received 10/7. GMP Amendment was approved by BOE on 9/10. Construction is underway and on schedule.</li> <li>Lincoln 50% CDs are in review. Land use approval received 8/1.</li> <li>Benson 100% SDs completed and reviewed with stakeholders; DPA in progress. Next Landmarks Commission DAR to be early 2020.</li> </ol>	Grant HS Roosevelt HS Faubion K8 Kellogg Kellogg Madison HS Madison HS Health & Safety Health & Safety
Strategic Performance Measures Performance Targets	
Objective A 1 Baseline Schedule Established Green = completed	
Objective B         2         Design Contract Award           Planning,         3         Schematic Design Completed           Dasign Phases on Schedule         4         Design Development Completed         Green = < 0 weeks impact Yellow = 0 - 4 weeks           (measured from baseline schedule)         6         Land Use Permit Approved         Red > 4 weeks	
Objective C Construction on Schedule         8         Construction Started         Green = < 0 weeks impact           9         Substantial Completion         Yellow = 0 - 4 weeks           10         Final Completion         Red > 4 weeks	
Objective D Meet Occupancy Schedule Target         11         Occupancy On Schedule         On target for school opening	
Objective E Meet Turnover Schedule Target         Green = < 10 mo after open Yellow = 10-12 mo after open Red = > 12 mo after open	

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## **Schedule Updates – Modernization Projects**



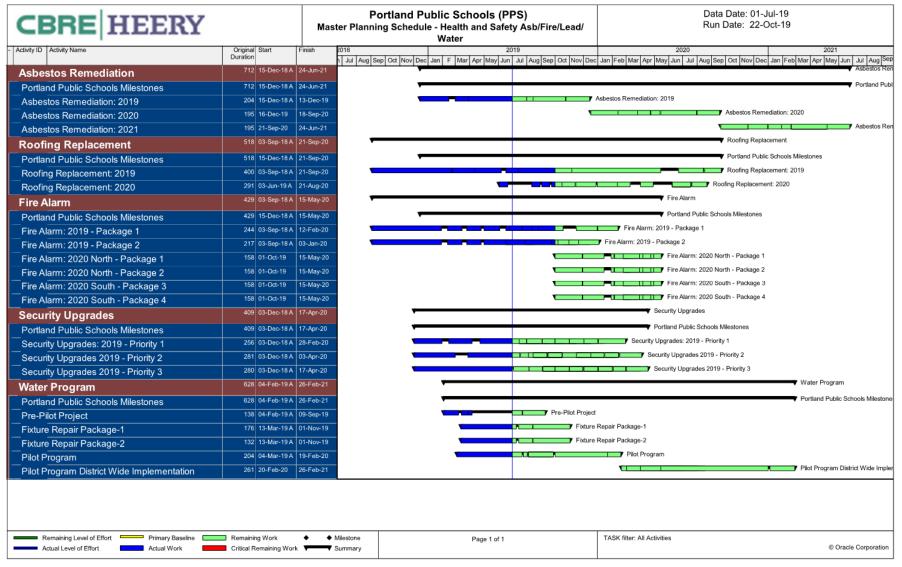
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## **Schedule Updates – Modernization Projects**

<b>CBRE</b> HEERY				Portland Public Schools (PPS) Master Planning Schedule - Bascline Variance Summary						Data Date: 01-Jul-19 Run Date: 22-Oct-19					
Activity ID Activity Name	Original Duration	Start	BL Project Start	Finish	BL Project Finish		2017	2018	2019		2020	2021	2022	2023	2024 2025
Planning, Design & Construction Documents			01-Nov-17	05-Jul-21	11-Jun-21	-16		1 1				Plar	ning, Design & Cons	truction Documents	4         4       4   1
Construction, FF&E	827	14-Jun-21	14-Jun-21	13-Aug-24	20-Aug-24										Constructi
Owner Move In	45	12-Jun-24	19-Jun-24	13-Aug-24	20-Aug-24										🕎 Owner Mo
Close-Out	143	11-Mar-24	18-Mar-24	25-Sep-24	02-Oct-24										Close-C
Remaining Level of Effort Baseline Actual Work		iining Work I Remaining V	Work	<ul> <li>Mileston</li> <li>Summar</li> </ul>			Page 2	of 2		TASK	filter: All Acti	vities			© Oracle Corporation

## Schedule Updates – Health & Safety Projects



1 Maria



#### Accomplishments

- Bond performance audit Ph 2 report completed
  - □ Year 1, Ph 2 final report completed
  - □ Year 2 kick-off completed
- Updated PMP draft completed and under review by OSM Management
- **Given SOP Updates process rolled out and underway**

#### Next Steps

- Turnover and financial closeout of 2012 Bond projects
- Additional staffing
  - **CM for Security projects**
  - **Benson staffing under review**
- **D** Ensure updated eBuilder project cost forecasts

#### Challenges & Opportunities

- □ Staffing
  - **Director of Construction**
  - eBuilder Administrator
- □ Market conditions subcontractor attitudes towards work and pricing
- □ Timely completion and turnover of projects
- **Corporate Receipts Tax / SSA:** \$4.4M estimated total program cost



# Special Presentation: Lincoln



## Special Presentation: Benson





## Project Updates



#### Accomplishments

- **HVAC System Commissioning Completed**
- Punch-List Work Completed
- **Tennis Courts and Site Work Completed**
- □ Landscape Work Completed

#### Next Steps

- **Gradient Standing Change Orders**
- **Complete Project Close Out**
- □ Allocate Remaining Project Funds to Window Project
- □ A/E Design Contract for Window Project
- **Teen Parent Play Area Project / RFP out for bids**
- **D** Phase IV Strategic Plan Project

#### Challenges & Opportunities

**Contractors lack of detailed back up documentation for large change orders holding up close out** 



#### Accomplishments

- **G** School opened on-schedule on Aug. 28<sup>th</sup>.
  - **G** Students population is 1875.
- **TCO** was achieved on July 29<sup>th</sup>.
- **Certificate of Occupancy was received on Aug. 27th**.
- U We're down to 43 remaining punchlist items.
- □ There are only 66 open GMPCA's to negotiate.
- **94%** of the close-out submittals have been received.
- □ The final audit is underway.

#### Next Steps

- **Complete the commissioning process.**
- **Complete the punchlist and warranty items.**
- **General Project**.
- **Officially turn-over the project to PPS in eBuilder.**
- **Complete the final audit and submit the report.**
- **U** The Estimate at Completion is \$158.8 M.

#### Challenges

- **D** Paging/bell system issues.
- **DDC HVAC controls programming issues.**
- Overruns in GR's and GC's.

#### Safety Update

- **12** recordable incidents and 0 reportables.
- □ 688,545 total manhours.
- **Our final incident Rate is 3.49.**





#### □ Projects Completing Construction

- Roofs 3 Full-Scale Projects
- Seismic 1 Full Interior Seismic Retrofit
- ADA 2 Elevators and Additional ADA Work
- Fire / Life Safety
  - 7 Fire Alarm Upgrades Completing
  - 1 Sprinkler Upgrade Completed
- Asbestos 6 Large-Scale Projects Completed
- Security Upgrades Group 1: 26 schools
- Security Upgrades Group 2: 31 schools
- Lead Water
  - Pilot Project 6 schools Completed
  - DWS repairs 200 fixtures
- Lead Paint Stabilization Ongoing

#### Next Steps

- Contract Execution for Group 3 Security projects 30 schools
- Design for Summer 2020 projects (5 Roofing / ADA Projects)
- Fire / Life Safety
  - Fire Alarm Upgrades Design On Going 18 schools
- □ IDIQ for Lead Paint Stabilization Re-Bid
- □ Hiring additional PPS Painters for Lead Paint work

#### Challenges & Opportunities

- □ Termination of Fernwood contractor
  - Mediation on-going
- □ Contractor availability / Escalation of construction costs
- **Communication for summer 2020 project transition started**
- □ Stakeholder engagement for 2020 projects started



#### Accomplishments

- Contractor has begun and is proceeding with major construction activities, including the installation of foundations and tilt walls
- ODOT issued approval for School Speed Zone on Powell at 69<sup>th</sup> street crossing

#### Next Steps

- □ Tilt concrete walls will be completed and erected at gym and performing arts wing
- Roof trusses will arrive to allow the gym structure to be enclosed
- Steel will arrive at site to start framing for commons, with 3-story learning suites to begin toward the end of the year

#### Challenges & Opportunities

- Later start of construction in June/July following 2-month delay caused by revised music/performing arts wing;
   OSM team has worked with contractor to provide opportunities for their crew to work overtime to stay on schedule ahead of wet weather
- Public works permitting is running about a month behind schedule due to combined ODOT & PBOT coordination on Powell; permitting is at 90% review phase, all comments have been responded to, now waiting for final agency review and approval; City has installed water main connection, allowing contactor to proceed with on-site infrastructure work
- Planning for opening of new school would benefit from selection of KMS planning principal as soon as possible/practical; with anticipated hiring of planning principal in July, 2020, OSM team has prepared draft budget and planning outline for PPS leadership to use as a starting template in anticipation of KMS opening for students in Fall, 2021



## Kellogg MS Replacement



Kor



## Kellogg MS Replacement













## Kellogg MS Replacement









Kon



#### Accomplishments

- Gross building demo and abatement nearly complete
- **D** Phase II structural permit received
- **D** Phase III building permit submitted
- GMP approved by BOE
- □ Steel shop drawings nearly complete

### **Madison HS Modernization**

#### Next Steps

- **G** Foundations in new construction areas
- **Design validation with stakeholders**
- **U** Submittals and shop drawings

#### Challenges & Opportunities

- **Drywell decommissioning**
- **D** Tieback conflicts / soil conditions
- **D** Pursuing several VE options \$200-500k

#### Safety

- **O** recordable incidents and **O** reportables.
- **70,662** manhours to date. Incident Rate is 0.0.
- **Recent Incidents:** 
  - None



## Madison HS Modernization

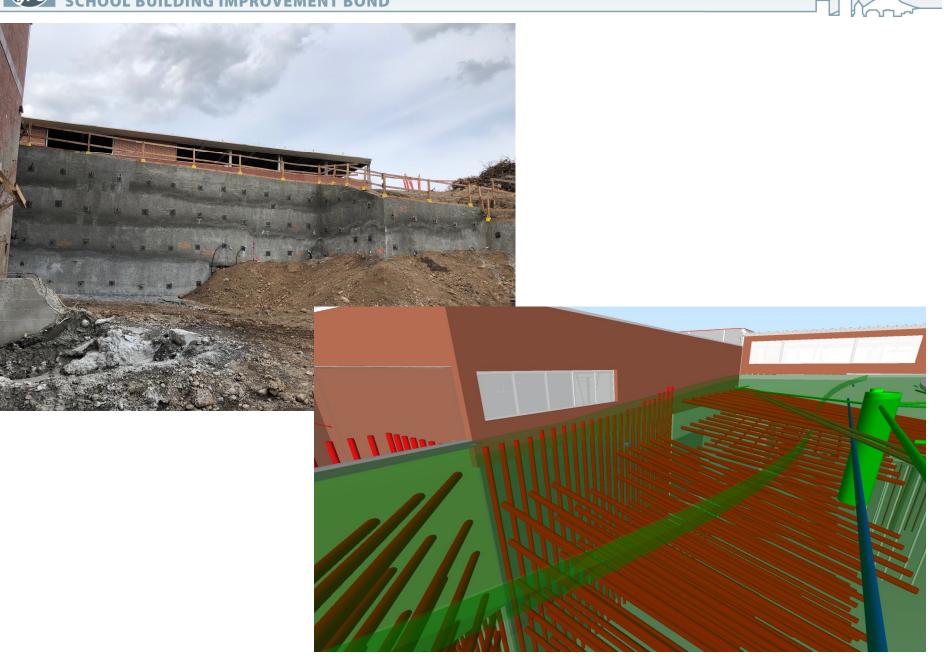


October 2019

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## Madison HS Modernization





## Madison HS Modernization



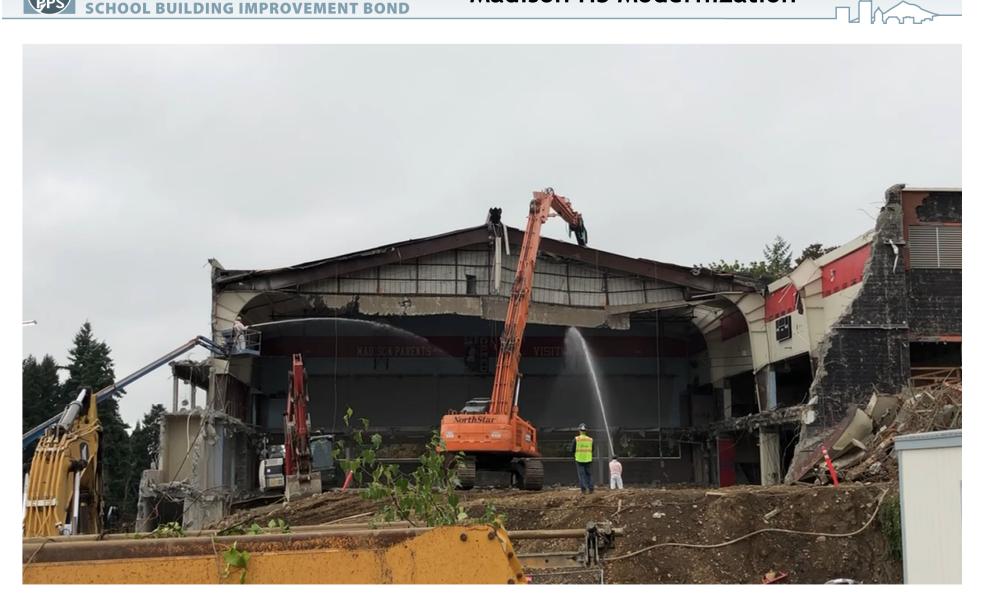


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October 2019



## Madison HS Modernization





## Lincoln HS Modernization

#### Accomplishments

- Land Use approved by Portland Design Commission
- □ 50% CD milestone completed
- □ Project is under budget at 50% CD Estimate
- □ Permit Package 1 submitted for review with BDS
- Trade partners selected for Mechanical,
   Plumbing, Electrical, Drywall & Stud Framing
- □ First bid package for footings and foundations issued

#### Next Steps

- Construction Contract Amendment for Early Work starting in January 2020
- □ Completion of Construction Documents scheduled for December 13<sup>th</sup>, 2019
- Submission of 60% Public Works design documents.
- Development of GMP proposal

#### Challenges & Opportunities

- □ Continued site due diligence testing for existing utility locations and soils conditions.
- □ Video inspection of Tanner Creek drainage pipe determined the facility is in good condition.
- □ Starting community stakeholder engagement regarding upcoming construction activities.
- □ Potential partnerships with PSU and the MAC are no longer active.



Accomplishments

### **Benson HS Modernization**



#### Next Steps

CMGC Contract Approval	Complete investigation work at BHS
Stakeholder Review of 100% SD Documents complete	Continue discussions with PPR regarding south driveway/Buckman
BOE Resolution approval for BHS and MPG	field connection
VE Summit and continued budget revisions. Path to Budget for SD	Complete DAR #2 with the HLC. Submit for HLC Design Review.
complete	50% DD Package for BHS
Historic Landmarks Commission (HLC) DAR #1	SD and DD Packages complete for Swing Sites
Completed GC procurement plan for BHS, MPG, Swing Sites	RFQ process for selection of the GC at Marshall
Summer 2019 investigation complete	Obtain approval and implement PPS staffing plan
Completed DAG #1 for MPG	Stakeholder and DAG engagement for MPG
Schematic Design Open House & Student DAG Grant construction tour	FF&E Scope Development
Benson Tech DAG engagement & project updates	CTE equipment planning & consolidation
Steering Committee approval for auxiliary shop building at Marshall	

#### Challenges & Opportunities

- Compressed timing of swing site build out at Marshall & move-in
- **Coordination of work needed in 2020 with De La Salle HS at Kenton**
- Early co-location on site to advance knowledge of the site, and be efficient in the design development process
- **Continue student engagement**
- Developing scope of work for improvements required around Buckman Field
- Opportunity to engage Alumni and community partners in the design process / Planning and messaging for relocation to swing sites for 3 year construction period



## **BAC Discussion**

## Questions

## **Next Board Presentation**

Date: 11/21/19, School Improvement Bond Subcommittee

## **Next BAC Meeting**

Date: January 2020

Place: TBD